

PROJECTS SUB (POLICY AND RESOURCES) COMMITTEE

Wednesday, 13 April 2016

Minutes of the meeting of the Projects Sub (Policy and Resources) Committee held at the Guildhall EC2 at 10.00 am

Present

Members:

Sir Michael Snyder (Chairman)	Deputy Catherine McGuinness
Mark Boleat (Deputy Chairman)	Hugh Morris
Nigel Challis	Graham Packham
Henry Colthurst	Deputy John Tomlinson

Officers:

Christopher Braithwaite	- Town Clerk's Department
Craig Spencer	- Town Clerk's Department
Arshi Zaman	- Town Clerk's Department
Graham Bell	- Chamberlain's Department
Christopher Bell	- Chamberlain's Department
Mona Lewis	- Chamberlain's Department
Dianne Merrifield	- Chamberlain's Department
Peter Bennett	- City Surveyor
Mark Lowman	- City Surveyor's Department
Jon Awosoga	- City of London Police
Pauline Weaver	- City of London Police
Simon Glynn	- Department of the Built Environment
Paul Monaghan	- Department of the Built Environment
Giles Radford	- Department of the Built Environment
Iain Simmons	- Department of the Built Environment
Jim Turner	- Barbican Centre
Mike Kettle	- Community and Children's Services
Paul Murtagh	- Community & Children's Services Department
David Pearson	- Director of Culture, Heritage and Libraries
Alan Bubbear	- City of London School for Girls

1. APOLOGIES

Apologies for absence were received from Christopher Hayward.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

No declarations of interest were received.

The Chairman advised Members that, as Chairman of the Board of Governors of the City of London School for Girls, the Deputy Chairman would take the Chair for Agenda Item 7.

3. **MINUTES**

RESOLVED – That the minutes of the previous meeting held on 25 February 2016 were approved as an accurate record.

4. **GATEWAY APPROVAL PROCESS**

RESOLVED – That the Sub-Committee notes the Gateway Approval Process.

5. **TRANSPORTATION AND PUBLIC REALM DIVISION PROJECTS PROGRAMME - GATEWAY 2 PROJECT PROPOSALS**

The Sub-Committee considered a report of the Director of the Built Environment which sets out the current programme for all Transportation and Public Realm Division capital projects. The report sought approval for the initiation of five new projects at Gateway 2, which could be considered in the light of the full programme of projected work set out in the document.

Newgate Street/Warwick Lane Safety Improvement

The Sub-Committee commented that the risk of this project should be considered to be high, given past experiences with Transport for London works.

Bus Reliability Schemes

The Sub-Committee commented that while the project would have benefit, the bigger issue was to work with Transport for London to increase the efficiency of bus routes.

City Way Finding Signage Review

The Sub-Committee commented that the majority of City street users tended to navigate by using smart phones, rather than traditional signage. Therefore, the Sub-Committee suggested that an additional option should be added to the project proposal to reduce the amount of signage and improve the availability of electronic options, such as smart signs.

RESOLVED – That the following projects be approved to proceed through Gateway 2:

- Newgate Street/ Warwick Lane Street Enhancements, subject to the risk of the project being increased (regular route)
- Bus Reliability Schemes (regular route)
- Greening Cheapside Enhancement Project (regular route)
- 100 Minorities (The Crescent) Enhancement Project (regular route)
- City Way-Finding Review, subject to adding an option to reduce the amount of signage and enhance electronic options (regular route).

6. **ALL CHANGE AT BANK: LONGER TERM FUNDING UPDATE**

The Sub-Committee considered an Issues report of the Director of the Built Environment which provided information regarding the future funding of the project known as All Change at Bank.

The Chairman commented that there had not been a decision as yet to make any permanent changes to Bank, and therefore the Project name should be amended to the Bank Junction Project.

RESOLVED – That the Sub-Committee:

- a) Notes the report; and
- b) Agrees that the Project should be renamed the Bank Junction Project.

7. **CITY OF LONDON SCHOOL FOR GIRLS - REFURBISHMENT - GATEWAY 3/4 OPTIONS APPRAISAL**

The Deputy Chairman took the Chair for this item.

The Sub-Committee considered a Gateway 3/4 report of the Head Teacher of the City of London School for Girls which requested approval for the preferred option for the Refurbishment of the City of London School for Girls.

RESOLVED – That the Committee approves the Project to proceed to the next Gateway on the Regular route.

8. **STREET LIGHTING REVIEW - GATEWAY 3/4 OPTIONS APPRAISAL**

The Chairman resumed the Chair for the remainder of the meeting.

The Sub-Committee considered a Gateway 3/4 report of the Director of the Built Environment which requested approval to shift to LED street lighting and, in parallel, implementing a central management system to control that lighting.

The Chairman noted that this project had initially come forward five years previously, but had not previously been presented to Members with any indication of costs. The Sub-Committee commented that it was not satisfactory that a scheme such as this would be brought forward without being included within budgets, and requested that the Town Clerk and Chamberlain investigate ways in which the system for tracking such potential projects, including potential outline costs, could be managed in such a way that the Resource Allocation Sub-Committee had better visibility of such projects in order to make appropriate budgetary recommendations.

The Chamberlain advised the Committee that this project was linked to the Smart City suite of projects, including the Ring of Steel and award of the wireless concession to improve mobile services across the City. The Sub-Committee noted that it was important that these projects were properly integrated, and requested that the Sub-Committee be advised by email how Officers would ensure that the projects were appropriately linked.

RESOLVED – That the Committee

- a) Authorises the progression of the project to Gateway 5, subject to:
 - i) agreement of the funding strategy by Resource Allocation Sub Committee at Gateway 4a;

- ii) Confirmation via email as to how the projects related to this, including the Ring of Steel and the wireless concession, would be properly integrated.
- b) Notes the requirement to roll forward the existing unspent balance on the project of £22,174 to Gateway 5.

9. **MITRE SQUARE - GATEWAY 4/5 OPTIONS APPRAISAL AND AUTHORITY TO START WORK**

The Sub-Committee considered a report of the Director of the Built Environment which requested approval for the preferred option (Gateway 4) and authority to start work (Gateway 5) on the street enhancement works at Mitre Square.

RESOLVED – That the Sub-Committee

- a) Approves the project approach to deliver the works in two phases;
- b) Approves the design for Phase 1, as shown in Appendix 2 of this report;
- c) Approves the implementation budget for Phase 1 (£440,216), as set out in section 5 and Appendix 3 of this report, fully funded from the Section 278 agreement and Transport for London.

10. **1 ANGEL COURT AREA IMPROVEMENTS - GATEWAY 4/5 OPTIONS APPRAISAL AND AUTHORITY TO START WORK**

The Sub-Committee considered a report of the Director of the Built Environment which requested approval for the preferred option (Gateway 4) and authority to start work (Gateway 5) on the area improvement works at 1 Angel Court. The Chairman explained that approval was being sought for both Gateway 4 and Gateway 5 at the same time as, due to the limited size of the street in question, there was only one possible design option for the works.

RESOLVED – That the Sub-Committee:

- a) approve the design as shown in the general arrangement plan in Appendix 3;
- b) Approves the implementation of the project at a total estimated cost of £333,061, with works to be implemented by the City's highway term contractor, JB Riney.

11. **ACTION TAKEN BY THE TOWN CLERK UNDER DELEGATED AUTHORITY OR URGENCY PROCEDURES**

The Sub-Committee considered a report of the Town Clerk which advised of action taken under delegated authority or urgency since the Sub-Committee's last meeting. The decisions taken were:

- Kenley Revival Project – appointment of Avanti Architects as the Conservation Consultant to the Kenley Revival HLF Project at a cost of £35,000.
- Mitre Square – authorisation of an increase to the Section 278 Highways Staff Costs budget of £24,000, to be fully funded by the developer through the Section 278 agreement, and authorisation of an increase to

the Section 278 City Transportation Staff Costs budget of £17,000, to be fully funded by the developer through the Section 278 agreement.

- One Safe City Programme Funding – approval of an increase in budget of £195,000 to reach the next Gateway for the One Safe City projects, subject to Resource Allocation Sub-Committee approving the allocation of £145,000 funding from the City Fund provision for new schemes. This funding was subsequently approved by Resource Allocation Sub-Committee.
- Joint Command and Control Room Gap Funding – approval of £64,950 to decant the City of London Corporation Contact Centre to Snow Hill Police Station, subject to the approval of Resource Allocation Sub-Committee, at its meeting in March 2016, of funding from the City Fund provision for new schemes. This funding was subsequently approved by Resource Allocation Sub-Committee.

RESOLVED – That the Sub-Committee notes the report.

12. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

The Chairman requested that a report be submitted regarding the value for money and efficiency of the Term Contractor, JB Riney. He explained that, at present, the Sub-Committee was forced to assume that JB Riney was the most appropriate contractor when it was named as such within the report, but would prefer for some work to be done to assure the Sub-Committee of this.

13. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There was one item of urgent business.

Pay and Display Machine Upgrade – Gateway 2 Project Proposal

The Sub-Committee considered a report of the Director of the Built Environment which requested approval to instigate a project to upgrade the on-street parking pay and display machines in the City.

Members noted that the Planning and Transportation Committee had previously considered this issue and had commented that, as around 15% of customers currently paid with cash, provision should continue with the machines for such payments. The Sub-Committee felt that this was likely to be due to a preference for cash payments from a small portion of the population and it would be unlikely to exclude many, if any, members of the public if the option for cash payments was removed, as the vast majority would be able to pay either by debit card or via mobile phone.

The Sub-Committee noted that it would be vital to ensure that sufficient mobile phone service was available within the City to allow people to be able to pay by that method.

The Sub-Committee therefore agreed that an additional option should be added to the project to investigate whether it was possible to make the machines cashless, with a view to their potentially being removed in the future if mobile payments were sufficiently reliable. The Sub-Committee noted that this option

would require an equality impact assessment to determine to what extent this would exclude any members of the public.

In light of this request, the Sub-Committee agreed that it would wish to review the project again in future, and therefore agreed that it could progress to Gateway 3/4 on the regular route.

RESOLVED – That the Project proceed to Gateway 3/4 on the regular route.

14. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following item(s) on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Item No.	Paragraph No
15-30	3

15. **NON-PUBLIC MINUTES**

The Sub-Committee approved the non-public minutes of the last meeting held on 25 February 2016.

16. **POTENTIAL VENUES FOR THE INITIAL RELOCATION OF ADULT SKILLS AND EDUCATION SERVICES (ASES) - GATEWAY 2 PROJECT PROPOSAL**

The Sub-Committee considered and approved a Gateway 2 report of the Director of Community and Children's Services which requested approval for the relocation of the Adult Skills and Education Services.

17. **TRANSFORMATION OF BARBICAN LIBRARY - ISSUE REPORT**

The Sub-Committee considered and approved an Issues report of the Director of Culture, Heritage and Libraries which provided an update regarding the Transformation of Barbican Library.

18. **PROVISION OF ADDITIONAL PRIMARY SCHOOL PLACES AND SOCIAL HOUSING ON THE FORMER RICHARD CLOUDESLEY SCHOOL SITE, GOLDEN LANE, LONDON, EC1 - GATEWAY 3 ISSUE REPORT**

The Sub-Committee considered and approved an Issue Report of the City Surveyor and the Director of the Community and Children's Services which advised Members of progress with the development of additional primary school places and social housing on the former Richard Cloudesley School Site at Golden Lane.

19. **53 NEW BROAD STREET - ISSUES REPORT**

The Sub-Committee considered and approved an Issues report of the City Surveyor which provided an update regarding the works at 53 New Broad Street.

20. **CITY OF LONDON FREEMEN'S SCHOOL MASTER PLAN DELIVERY - SWIMMING POOL REPLACEMENT - GATEWAY 4 ISSUES REPORT**
The Sub-Committee considered and approved an Issues report of the Headmaster of the City of London Freeman's School and the City Surveyor regarding the City of London Freeman's School swimming pool project.
21. **TOWER BRIDGE BASCULE REDECKING AND APPROACH VIADUCT WATERPROOFING - GATEWAY 4 OPTIONS APPRAISAL**
The Sub-Committee considered and approved a Gateway 4 Detailed Options Appraisal report of the Director of the Built Environment which sought approval to progress the Tower Bridge Bascule Re-Decking and Approach Viaduct Waterproofing Project.
22. **RING OF STEEL COMPLIANCE AND STABILISATION PROJECT - GATEWAY 5 AUTHORITY TO START WORK**
The Sub-Committee considered and approved a Gateway 5 Authority to Start Work report of the Commissioner of the City of London Police which request approval to commence work on the Ring of Steel Compliance and Stabilisation Project.
23. **POLICE ACCOMMODATION PROJECT - DECANT PLAN - FINSBURY HOUSE - GATEWAY 5 AUTHORITY TO START WORK**
The Sub-Committee considered and approved a Gateway 5 report of the City Surveyor which requested approval to start work for the decant of the City of London Police to Finsbury House, as part of the Police Accommodation Project.
24. **BARBICAN CONCERT HALL 2016 - ISSUES REPORT**
The Sub-Committee considered and approved an Issue report of the Managing Director of the Barbican Centre which requested an increase to the Project Sum for the Barbican Concert Hall.
25. **OPEN SPACES DEPARTMENT - RED, AMBER AND GREEN PROJECTS UPDATE**
The Sub-Committee noted a report of the Director of Open Spaces which provided an update regarding red and amber projects managed by the Open Spaces Department.
26. **CULTURE, HERITAGE AND LIBRARIES DEPARTMENT - RED, AMBER AND GREEN PROJECTS UPDATE**
The Sub-Committee noted a report of the Director of Culture, Heritage and Libraries which provided information regarding the projects managed by the Culture, Heritage and Libraries Department.
27. **BUILDINGS PROGRAMME (INCLUDING HOUSING) - RED, AMBER AND GREEN PROJECTS UPDATE**
The Sub-Committee noted a report of the City Surveyor and the Director of Culture, Heritage and Libraries which provided information regarding projects in the Buildings Programme.

28. ACTION TAKEN BY THE TOWN CLERK UNDER DELEGATED AUTHORITY OR URGENCY PROCEDURES

The Sub-Committee noted a report of the Town Clerk which provided information of decisions taken under delegated authority or urgency since the last meeting.

29. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

30. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There was one item of urgent business relating to 193 Fleet Street EC4.

The meeting closed at 11.25 am

Chairman

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